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It is the policy of Yale University School of Medicine, through its Center for Continuing Medical Education, to ensure balance, independence, objectivity, and scientific rigor in all its educational programs. All faculty participating in this symposium are required to disclose to the program audience (orally or with slide): any relevant financial relationship(s) they (or spouse/partner) have with a commercial interest that benefits the individual in any financial amount that has occurred within the past 12 months; and the opportunity to affect the content of CME about the products or services of the commercial interest. The Center for Continuing Medical Education will ensure that any conflicts of interest are resolved before the educational activity occurs. Evaluation Forms and CME Credit Verification Evaluation forms will be distributed.

EVALUATION FORMS AND CME CREDIT VERIFICATION

Evaluation forms will be distributed. Please be sure to complete these forms and return them when you leave. In addition, be certain you have signed the attendance list to verify your participation in the CME program.

LEARNING OBJECTIVES

- Understand the historical development of the science of quality improvement and its application to healthcare
- Be prepared to provide leadership to healthcare improvement projects
- Create individual strategy for accomplishment of personal and organizational goals
- Understand the role of health policy in changing healthcare prioritie

PARKING Parking is available at 150 York Street. Please bring your parking ticket to the hotel front desk to be validated.

To register or for information, contact Marcia Johnson, marcia.johnson@ynhh.org, (203) 688-8475

Building Physician Leadership in the Era of Healthcare Reform

October 24 – 25, 2014 The Study Hotel, 1157 Chapel Street, New Haven



Welcome to our two-day course designed to provide physician leaders with the requisite tools to lead healthcare transformation, create value for patients and enhance careers in hospital management.

PRESENTED BY

Yale-New Haven Hospital &
The Medical Directors Leadership Council (MDLC)



FACULTY



Marc Auerbach, MD, MSci Assistant Professor, Yale School of Medicine, Department of Pediatrics, Section of Emergency Medicine: Associate Director. Pediatric Simulation; Associate Pediatric Trauma Medical Director



Carol L. Barsky, MD, MBA Associate Chief, Patient Safety and Quality; Medical Director for Clinical Performance, Yale-New Haven Hospital



William Gedge Senior Vice President, Payer Relations, Yale New Haven Health System

Howard Forman, MD, MBA

and Public Health; Professor,

Economics and Management;

Professor, Diagnostic Radiology



Steven L. Bernstein, MD Professor of Emergency Medicine; Vice Chair, Academic Affairs, Yale University



Leora Horwitz, MD, MHS Director of the Center of Healthcare Innovation and Delivery Science; Associate Professor, New York University School of Medicine



Helen Bevan, PhD Chief, Transformation Office. National Health Service, England



Shawna J. Perry, MD, FACEP Associate Professor, Emergency Medicine, University of Florida Jacksonville; Honorary Associate Professor, University of Wisconsin-Madison, College of Engineering, Center for Quality & Productivity Improvement



Frank Davidoff, MD, MACP Adjunct Professor of the Dartmouth Institute at the Geisel School of Medicine at Dartmouth; Editor Emeritus, Annals of Internal Medicine



Sarwat I. Chaudhry, MD Associate Professor of Medicine (General Medicine); Principal Investigator (SILVER-AMI Study)



Mary Dixon-Woods, PhD Professor of Medical Sociology and Wellcome Trust Senior Investigator, University of Leicester

Mary Falkenstern, CCC-SLP

Instructor and voice coach with

Speakeasy, a personal development and communication consulting



Grace Y. Jeng, MD Associate Professor of Medicine (Geriatrics); Medical Director, Inpatient Medicine, Yale-New Haven Hospital; Associate Chair of Medicine for Patient Safety and Quality



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Stephanie N. Sudikoff, MD Associate Clinical Professor of Pediatrics (Critical Care); Director, Pediatric Simulation Program; Medical Director, SYN:APSE Simulation Center, Yale New Haven Health System

FRIDAY, OCTOBER 24 | DIDACTICS

7:30 – 8:00 am	Breakfast and registration
8:00 – 8:15 am	Introduction and Welcome – Carol L. Barsky, MD, MBA
8:15 – 9:30 am	Mastery of Context – Mary Dixon-Woods, PhD
9:30 – 10:15 am	Break
10:15 – 11:15 am	Revolution at CMS – The Affordable Care Act – Howard Forman, MD, MBA
11:15 – 12:15 pm	Hospital Systems are an Economic Entity – Our Financial Future – William Gedge, Senior Vice President
12:15 – 1:00 pm	Control Modes in Healthcare Organizations — Shawna Perry, MD, FACEP
1:00 – 2:00 pm	Lunch with Faculty
2:00 – 2:30 pm	The Medical Directors Leadership Council: A Physician Response to Standard Control Modes – Carol L. Barsky, MD, MBA
2:30 – 3:15 pm	Panel Discussion: Defining and Addressing Today's Context
3:15 – 4:15 pm	Applying the Lessons of Social Movements and Social Networks to Improvement – Helen Bevan, PhD
4:15 – 5:15 pm	Application of Social Network Theory to Building an Improvement Network at Yale and YNHH — Yale Institute of Network Science with Joshua Wei, Yale MPH candidate
5:15 – 5:45 pm	Discussion
5:45 – 7:00 pm	COCKTAIL PARTY – Penthouse

SATURDAY, OCTOBER 25 | APPLIED LEARNING

7:30 – 8:00 am	Breakfast and registration
8:00 – 10:00 am	CHIRAL: The Center for Healthcare Innovation, Redesign and Learning. The Framework for Quality Improvement at Yale/YNHH — Marc Auerbach, MD, MSci, Carol Barsky, MD, MBA, Steven Bernstein, MD, Sarwat Chaudhry, MD, Grace Jenq, MD, Leora Horwitz, MD, MHS, Stephanie Sudikoff, MD
10:00 am – 12:00 pm	Choice of Two Workshops: Speakeasy®: Qualities of an Effective Communicator — Mary Falkenstern
	Writing Workshop: Frank Davidoff, MD, MACP, Mary Dixon-Woods, PhD, Steven Bernstein, MD, Leora Horwitz, MD, MHS
12:00 – 1:00 pm	LUNCH
12.00 – 1.00 pm	Loncii
1:00 – 3:00 pm	Choice of Two Workshops: Speakeasy®: Qualities of an Effective Communicator — Mary Falkenstern
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1:00 – 3:00 pm	Choice of Two Workshops: Speakeasy®: Qualities of an Effective Communicator — Mary Falkenstern Writing Workshop — Frank Davidoff, MD, MACP, Mary Dixon-Woods, PhD, Steven Bernstein, MD, Leora Horwitz, MD, MHS Starting and Ending with Theory — Frank Davidoff, MD, MACP, and